STANISLAUS COUNTY JUVENILE JUSTICE COORDINATING COUNCIL

Meeting Date, Time, and Venue

Thursday – July 24, 2025 **12:00 p.m. to 1:00 p.m.** Stanislaus County Probation Department 2215 Blue Gum Avenue **PROBATION DEPARTMENT- HR TRAINING ROOM** Modesto, CA 95358

MEMBERS OF THE PUBLIC ARE WELCOME TO ATTEND.

Agenda

- I. Call to Order Chief Mark Ferriera, Chief Probation Officer
- II. Public Comment Period Any member of the public wishing to address the Council will be limited to a maximum of three minutes.
- III. Approve April 24, 2025, Meeting Minutes
- IV. Consideration of New Juvenile Justice Coordinating Council Members
- V. Juvenile Institutions & Probation Field Services Update
- VI. Announcements
- VII. Date and Time of Next Quarterly Meeting: Thursday, November 20, 2025, Noon

MEETING AND PARKING NOTICE:

- The meeting will be held in the Human Resources Training Room in the gated parking lot on the corner of Blue Gum Avenue and Second Street.
- > The entrance to the parking lot is off Second Street, directly across from the Modesto Junior College parking lot.
- Press the button for the gate attendant to allow you entrance into the parking lot.
- The meeting notice will be in front of the HR Training Room.
- ➤ A Map is attached.



STANISLAUS COUNTY

DRAFT

JUVENILE JUSTICE COORDINATING COUNCIL

Meeting Minutes Thursday – April 24, 2025 Stanislaus County Probation Department

MEMBERS/DESIGNEES PRESENT:

Mark Ferriera, Chair/Chief Probation Officer, Probation Department Jeff Anderson, Sierra Vista Child and Family Services Kim Saing for Ruben Imperial, Behavioral Health & Recovery Services Emily Webster for Gina Machado, Director, Center for Human Services Michael Houston, for Jeff Laugero, District Attorney's Office Cpt. Chris Adams for Brandon Gillespie, Modesto Police Department Saundra Day for Scott Kuykendall, Stanislaus Office of Education Isaiah Herrera, Youth for Christ Dwight Simpson, for Christine Huber, Community Services Agency Joshua Clayton for Jeff Dirkse, Sheriff's Office Marian Martino, JJC Chair/Volunteer

MEMBERS ABSENT:

Sara Noguchi, Modesto City Schools Dr. Abu K. Mboka, California State University, Stanislaus Jennifer Jennison, Public Defender's Office

ADDITIONAL PARTICIPANTS PRESENT:

Tracie Martin, ASPO Probation Department Trisha Birchard, Probation Department Olivia Lopez, Probation Department Cristian Nava, Probation Department Judge Ruben Villalobos, Stanislaus County Superior Court Taylor Beckham, Center for Human Services Renee Flora, Center for Human Services Sonna Gilmour, Without Permission Mikayla Dewitt, Volunteer/Advocate

I. CALL TO ORDER/INTRODUCTION

The meeting was called to order at 12:03 p.m. by Chief Probation Officer (CPO) Mark Ferriera. Members, designees, and additional participants introduced themselves.

II. PUBLIC COMMENT PERIOD

Members of the public were not present.

III. ADOPTION OF MINUTES FROM FEBRUARY 13, 2025

MOTION: Joshua Clayton. SECOND: Isaiah Herrera. The Meeting Minutes for February 13, 2025, were unanimously approved.

IV. JUVENILE JUSTICE COORDINATING COUNCIL (JJCC) MEMBER RESIGNATION

Juvenile Justice Coordinating Council member Isaiah Herrera announced his resignation, effective June 30, 2025; he proposed that Youth for Christ Director Ken Sylvia be his replacement.

V. CONSIDERATION OF NEW JUVENILE JUSTICE COORDINATING COUNCIL MEMBER

Chief Probation Officer Mark Ferriera informed the group that Mr. Sylvia could not attend today's meeting. He confirmed receiving Mr. Sylvia's membership application, which was emailed to the JJCC members for review and consideration.

MOTION: Jeff Anderson. SECOND: Joshua Clayton. To accept Isaiah Herrera's resignation and the approval of Ken Sylvia's appointment, effective July 1, 2025, was unanimously approved.

Chief Ferriera thanked Mr. Herrera for his hard work and commitment to juvenile justice youths and the JJCC. Isaiah Herrera

VI. REVIEW AND APPROVE THE COMBINED JJCPA-YOBG ANNUAL PLAN (ATTACHED TO THE MINUTES)

Division Director (DD) Olivia Lopez reviewed the combined JJCPA-YOBG Annual Plan, which requires the Juvenile Justice Coordinating Council's annual review and approval. The group was emailed a copy of the JJCPA-YOBG Annual Plan.

VII. REVIEW AND APPROVE THE LOCAL ACTION PLAN 2025-2030 (ATTACHED TO THE MINUTES)

DD Olivia Lopez reviewed the Local Action Plan 2025-2030, which was emailed to the JJCC members to review before today's meeting. She discussed the following 11 LAP 2025-2030 goals:

- 1. Transition the Youth Assessment Center (YAC) program from a pilot program to a permanent program and expand YAC to assist with additional family resources by providing additional locations within the county.
- 2. Increase the number of YAC referrals from schools and law enforcement agencies, before citation and/or arrest.
- 3. Expand community mentoring and substance use disorder (SUD) programs for youth.
- 4. Expand services for sex offenders and continuity of care for youth.
- 5. Expand vocational courses for youth in custody and upon release into the community.

Chief Ferriera discussed implementing vocational courses in juvenile institutions similar to those offered to jail inmates. Although expensive, the goal is to save money over time. He emphasized the need for planning, resources, and county staff bandwidth to achieve this realistic goal over the next five years.

6. Provide tattoo removal services for in-custody and out-of-custody youths.

Ink Doctors, a mobile tattoo removal service, is currently under contract with the Probation Department and is available to the youth and adults at the Day Reporting Center on Hackett Rd. Before contracting with the Probation Department, Ink Doctors primarily served state prisons; once the logistics to make that possible are in place, the goal is to serve in-custody youth in a secure setting onsite.

- 7. Partner with law enforcement agencies to develop a system of shared crime data to optimize efforts on youth involved in delinquent behavior and crime trends.
- 8. Meet with criminal justice partners to improve communication about processes and information sharing.

Assistant Chief Probation Officer (ACPO) Tracie Martin noted that goals 7 and 8 are to enhance communication with partners and agencies to identify increases in criminal activity in specific areas, conduct compliance checks on clients, and assist partner agencies in addressing these issues, ensuring compliance with terms and conditions.

- 9. Facility improvements focusing on both youth and staff safety.
- 10. Expand physical fitness and recreational activities for incarcerated youth.
- 11. Provide the JJCC with annual updates of the Local Action Plan (LAP), followed by re-evaluation of the entire LAP plan every five years.

The JJCC members discussed the importance of expanding community mentoring programs for youths to strengthen mentoring relationships. CPO Ferriera agreed, noting that Youth for Christ is the primary mentoring program available to youth and aims to expand those services. Renee Flora from the Center for Human Services emphasizes the importance of involving more youth in creating programs, as their input can be beneficial. She suggested that mentoring youth, such as today's guest, Mikayla Dewitt, who was in-custody as a youth and is now thriving running a nonprofit life management skills program.

Mikayla Dewitt expressed her interest in becoming a JJCC member. Chief Ferriera's Executive Assistant Eva Carrazco will send Ms. Dewitt a membership application to fill out for the council's consideration.

MOTION: Isaiah Herrera. SECOND: Marian Martino. To approve the Local Action Plan 2025-2030, the Juvenile Justice Crime Prevention Act, and the Youth Offender Block Grant Annual Plan, which require annual approval, with the abstention of Jeff Anderson, the motion passed.

Chief Ferriera discussed the probation department's use of artificial intelligence (AI) to reduce the time officers spend writing reports. He stated that the system is currently in the testing phase. He emphasized that officers would still be responsible for reading all the reports and ensuring the accuracy of AI suggestions.

VIII. JUVENILE INSTITUTIONS & PROBATION FIELD SERVICES UPDATE

Juvenile Institutions

Assistant Chief Probation Officer Tracie Martin reported the following:

- The Unit 7/8 recreational yard artificial turf upgrade has been completed.
- The in-custody Truck Driving Program had a big rig truck on site for enrolled youth to perform a pre-trip safety inspection.
- 3 in-custody youth received their high school diploma.
- A Secure Youth Treatment Facility youth attending Modesto Junior College was awarded Student of the Year.
- Ms. Martin reported that the in-custody population remained steady in the high 70s, noting an increase in the female population.

Field Services

Division Director Olivia Lopez reported an increase in informal cases, which consist of low-risk, 6-month probation matters.

Deputy Probation Officer Christian Nava and K9 Jetta, assigned to Juvenile Field Services, were introduced to the group. Jetta is a 3-year-old Belgian Malinois certified in the detection of firearms, ammunition, narcotics, marijuana, and THC. It will be utilized both on the field and in Juvenile Institutions.

IX. ANNOUNCEMENTS

Emily Webster from the Center for Human Resources announced the grand opening of the new Behavioral Health Center on May 8th, 2025. The center will provide additional space for clinical and SUD services for individuals aged 0-25 years.

X. DATE AND TIME OF NEXT MEETING:

The next quarterly meeting is scheduled for Thursday, July 24, 2025, at 12:00 p.m.

The meeting adjourned at 12:55 p.m.

OTCR Office of Youth and Community Restoration

Juvenile Justice Crime Prevention Act & Youthful Offender Block Grant (JJCPA-YOBG)

FY 2024-2025 Consolidated Annual Plan

Date:	April 24, 2025
County Name:	Stanislaus County
Contact Name:	Olivia Lopez, Juvenile Division Director
Telephone	(209) 525-4505
Number:	
Email Address:	lopezOL@stanpro.org

INSTRUCTIONS:

<u>Government Code Section 30061(b)(4) and Welfare & Institutions Code Section 1961(b)</u> call for consolidation of the annual plans required for JJCPA and YOBG.

Please submit your most up-to-date consolidated plan.

The rest of this document is a standardized template for a consolidated county plan. Please use this template or ensure your submission meets the accessibility standards by reviewing either the Microsoft Word or Adobe PDF checklists published by the U.S. Department of Health and Human Services website here <u>Accessibility Conformance Checklists | HHS.gov</u>. Your submission will be posted to the OYCR website once it is confirmed to meet the accessibility standards.

Once the report is complete, attach the file to an email and send it to: OYCRgrants@chhs.ca.gov.

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Part I. Service Needs, Priorities & Strategy – (Government Code Section 30061(b)(4)(A))

A. Assessment of Existing Services

Since the creation of the Comprehensive Multi-agency Juvenile Justice Plan developed in 2000, Stanislaus County has continued to update the Local Action Plan (i.e. 2005, 2008, 2013, and 2020, 2025). In 2025, the Probation Department updated the Local Action Plan document to consider projects, services, programming, and partnerships through 2030. Included in the submission of this report, as a separate document, is the most recent Local Action Plan (LAP) 2025-2030 update developed from a collaboration and cross section of numerous agencies working with the Probation Department. The Stanislaus County Graduated Responses to Youth Crime and Delinquency Prevention Continuum is updated in the LAP to include the upcoming Fiscal Year (FY) 25/26. These documents combine to provide an assessment and overview of existing resources that target the specified populations we serve.

Describe what approach will be used to facilitate collaboration amongst the organizations listed above and support the integration of services.

See the Local Action Plan 2025-2030 (updated for FY 25/26) submitted with this report, which describes the approach Stanislaus County has used and will continue to use to collaborate amongst organizations and support the integration of services. It is expected that the Local Action Plan will be reviewed annually through 2030, adjusted as needed, and approved by the Juvenile Justice Coordinating Council annually. A new Local Action Plan will be established this fiscal year, which will take effect in FY 25/26.

B. Identifying and Prioritizing Focus Areas

As identified in our original Comprehensive Multi-agency Juvenile Justice Plan, the greater Modesto area faced the most significant public safety risk from juvenile crime. As part of the FY 18/19 plan, the department initiated a Planning Phase for a Youth Assessment Center (YAC) in this targeted area. In FY 19/20, the Pilot Phase of the Youth Assessment Center began. In FY 20/21, the YAC was in its first year of full implementation. In Fiscal Years 21/22 through 24/25, the YAC continued to serve targeted youth in these areas. A future goal is to expand the YAC to assist with additional resources by providing additional locations within the county once referral numbers reach service capacity for the first center. This area was also originally identified as an area of significant public safety risk from juvenile crime.

C. Juvenile Justice Action Strategy

Describe your county's juvenile justice action strategy. Include an explanation of your county's continuum of responses to juvenile crime and delinquency as well as a description of the approach used to ensure a collaborative and integrated approach for implementing a system of swift, certain, and graduated responses for at-risk youth and juvenile offenders.

Attached is our updated Graduated Responses to Youth Crime and Delinquency Prevention Continuum (Attachment A) which includes Prevention, Intervention, Enforcement and Detention programs and partnerships. Additionally, it includes all existing programs, programs to be expanded, programs being implemented and programs to be created. This attachment included with the submission of this report was updated to reflect the projected FY 25/26 plans. This document will be updated annually as needed and is a part of the Local Action Plan 2025-2030.

D. Comprehensive Plan Revisions

Describe how your Plan has been updated for this year:

Previously, members of the Juvenile Justice Coordinating Council (JJCC), various county agencies, law enforcement agencies, community-based organizations, and Probation staff were all invited to participate in the Local Action Plan Update committee that met in February and April 2025. A wide variety of individuals participated in these meetings from each of the above-identified organizations. During these meetings, the current Local Action Plan was evaluated and reviewed, as well as the goals from previous years. Subcommittees were created that focused on four areas of the plan: (1) Prevention, (2) Intervention, (3) Enforcement, and (4) Detention. Updated goals, partnerships, programs, and services were identified and placed in an updated Local Action Plan to cover the time period 2025-2030. The Local Action Plan (with FY 25/26 updated information in Attachment A) was submitted for the Juvenile Justice Coordinating Council's approval in April 2025. It is included in the submission of this JJCPA/YOBG Annual Plan.

Part II. Juvenile Justice Crime Prevention Act (JJCPA) – (Government Code Section 30061(b)(4))

A. Information Sharing and Data

Describe your information systems and their ability to facilitate the sharing of data across agencies within your county. Describe the data obtained through these systems and how those data are used to measure the success of juvenile justice programs and strategies.

The Stanislaus County Probation Department in collaboration with other county agencies has developed its own Integrated Criminal Justice Information System (ICJIS). Data is shared amongst the Probation, District Attorney, and the Sheriff's Departments. A Memorandum of Understanding (MOU) to share information with agencies such as Behavioral Health and Recovery Services and Child Welfare was approved by the involved agencies in 2023 and is active through 2026 to streamline services to youth.

B. Juvenile Justice Coordinating Councils:

Does your county have a fully constituted Juvenile Justice Coordinating Council (JJCC) as prescribed by Welfare & Institutions Code Section 749.22?

🛛 Yes 🗌 No

If no, please explain what vacancies exist on your JJCC, when those vacancies began, and your plan for filling them: Not Applicable.

C. Funded Programs, Strategies and/or System Enhancements

Using the templates below, provide details for each program, strategy, and/or system enhancement that will be funded by the Juvenile Justice Crime Prevention Act (JJCPA), identifying any program that is co-funded with Youthful Offender Block Grant (YOBG) funds.

To include multiple programs, copy and paste the template fields "1. Program Name, "2. Evidence Upon Which It Is Based," and "3. Description" as many times as necessary.

JJCPA Funded Program, Strategy and/or System Enhancement

This template should be copied as many times as needed to capture every program, strategy, and system enhancement you plan to fund next year.

1. Program Name:

Intensive Juvenile Supervision Unit

2. Evidence Upon Which It Is Based:

This team provides intensive supervision to youth who are declared wards of the court. A Juvenile Assessment and Intervention System (JAIS) risk assessment is completed. Targeted supervision, coupled with evidence-based programming referrals, is the key to this unit's success. The unit also provides less intensive supervision services to youth on non-wardship supervision. These youth are provided with referrals for needed services.

3. Description:

The Intensive Juvenile Supervision (IJS) Unit provides community-based supervision of youth and enforces Court orders. The objective is to reduce juvenile criminal involvement in the target population and increase accountability by actively enforcing outstanding Juvenile Court warrants, providing intensive supervision of youth, referring youth to programs such as Aggression Replacement Training (ART), Cognitive Behavioral Interventions-Core Youth (CBI-CY) curriculum, Substance Abuse Disorder treatment, Mental Health Treatment services, and utilizing the Juvenile Assessment and Intervention System (JAIS) assessment. Youth identified as needing employment skills and jobs are referred to the Let's Work program. This partnership with the County Workforce Development agency provides in-custody and out-of-custody employment development. Youth are followed for 12 months after employment to track progress. The IJS Unit and employment program will continue in FY 25/26.

The Intensive Juvenile Supervision Unit and the related employment program support the goals of both the Intervention and Enforcement areas of the Local Action Plan.

Home Supervision-Electronic Monitoring (GPS)/House Arrest Program.

2. Evidence Upon Which It Is Based:

The program is effective in ensuring minors attend all scheduled Court hearings and reintegrating back into the community after periods in a detention facility. Furthermore, by restricting appropriately selected minors to their homes rather than detaining them in Juvenile Hall, secure detention beds can be reserved for those youth posing the greatest danger to the community, and taxpayer costs for juvenile facility placements can be avoided.

3. Description:

Home Supervision, an Intervention program, is designed to provide protection to the community and offender accountability while allowing offenders to remain in their homes in lieu of incarceration. The program consists of Electronic Monitoring through the use of Global Positioning Satellite (GPS) units and House Arrest of wards and alleged wards pending adjudication and/or disposition hearings in Juvenile Court. The minors are supervised through face-to-face visits by program staff who verify participation in structured, community-based counseling programs and compliance with imposed restrictions. The Intensive Juvenile Supervision Unit oversees and monitors the youth on this program, utilizing the more accurate GPS units and web-based tracking system to streamline supervision services. Currently, youth on electronic monitoring supervision return before the Court at least every 30 days to review their progress and determine if continued time in the program is appropriate. This program supports the goals of the Intervention and Enforcement areas of the Local Action Plan.

1. Program Name:

DocAssist-AI-Powered Report Generation

2. Evidence Upon Which It Is Based:

DocAssist reduces the time it takes to generate the many documents that are created in a probation department every day. The success of DocAssist is measured in hours saved, hours that can be used to spend more time in the community, and more time engaged directly with probationers.

3. Description:

DocAssist leverages AI to assist probation and community supervision agencies in generating accurate and consistent reports more efficiently. By reducing administrative workload, the tool allows officers to focus on client engagement and case management, ultimately supporting better decision-making and public safety outcomes. It should be noted while the tool assists with report writing, Deputy Probation Officers remain as the decision maker in all circumstances.

Mental Health/SUD Treatment/Cognitive Behavioral Intervention

2. Evidence Upon Which It Is Based:

The Probation Department continues to partner with Community Based Organizations and nonprofits to refer youth in need of Mental Health, Substance Abuse Disorder, or other evidence based treatment. Contracts for Mental Health, Substance Abuse, Cognitive Behavioral Intervention (CBI) and Domestic Violence (DV)/Victim Awareness were started in 2018. In early 2019, these programs were expanded, and in FY 21/22, on-site Aggression Replacement Training (ART) and CBI-Core Youth (CY) programming were added. In FY 23/24 and FY 24/25, in-custody SUD treatment services were added to available programs. These services will be continued in FY 25/26.

3. Description:

Mental Health and Substance Abuse Disorder (SUD) treatment for lower-level, informal youth under probation supervision began in January 2019. Treatment programming for domestic violence counseling/victim awareness began in February 2019. In August 2019, Cognitive Behavioral Intervention (CBI) programming began to be provided to all incustody youth. The program, called "Choices", uses an evidence-based curriculum, and was supported by technical assistance from the University of Cincinnati. Additionally, a Community-Based Organization, Leaders in Community Alternatives (LCA), has been trained in Aggression Replacement Training (ART) and CBI-Core Youth (CY) curriculums and is providing these programs to youth in custody. In FY 21/22, the Probation Department partnered with LCA to provide out-of-custody ART and CBI-CY services at the new Juvenile Programming Center. In FY 22-24, Probation staff and LCA, Inc. began synchronizing some of the programming taking place both in and out of custody. This allows youth to transition more seamlessly from in-custody programming to out-of-custody programming without losing progress or having to start a program from the beginning. These programs will continue in FY 25/26.

Program enhancement: Funds will be set aside for continued contracts in FY 25/26 for Mental Health, SUD treatment, ART, CBI-CY and DV/Victim Awareness for probation youth. In FY 23/24 in-custody SUD services were added for youth and allow for seamless transition from in-custody to out-of-custody SUD services. These programs support the goals of both the Intervention and Detention areas of the Local Action Plan. Some programming contracts will be expanded to provide greater consistency in the facilitation of programming and assist Community-Based Organizations in filling vacancies.

Gender Responsive Alternative to Detention (GRAD)/CSEC Youth Assessment and Support.

2. Evidence Upon Which It Is Based:

Treating justice involved girls and boys in a generic manner does not appropriately meet their needs. Girls tend to have elevated rates of trauma, which can lead to serious mental health conditions. The reasons for girls' system involvement are complex and often rooted in challenging family dynamics. Without gender-responsive assessments, programs, and services, an opportunity to address the issues that lead to girls' justice involvement is missed. In December 2009, the Probation Department began collaborating with the Prison Law Office, the National Center for Crime and Delinguency and the Youth Justice Institute to implement what would come to be known as the Girls Juvenile Justice Initiative. The purpose of the initiative was to create and implement a strategic plan and task force to address the dearth of services available to justice involved girls. A strategic plan was developed in December 2010 with the mission: "To promote public safety by creating a gender-responsive, culturally competent continuum of services that provides opportunities for girls and young women to lead safe, healthy and productive lives." The Probation Department evaluated our own data and determined secure detention was the primary resource used for violations of probation, bench warrants and failures to appear. The data showed girls were over-represented in terms of bookings into the Juvenile Hall and out-of-home placement. It was also determined that almost half of all girls entering the Juvenile Hall were booked for violations of probation, bench warrants and failures to appear. In July of 2011, the Stanislaus County Probation Department implemented the Gender Responsive Alternatives to Detention (GRAD) program, which introduced a specialized caseload, gender-responsive training and assessment tools, and enhanced services for the under-served population of justice involved girls.

In 2018, a partnership was established with a local non-profit, Without Permission, that provided a staff called a "Navigator" to conduct Commercial Sexual Exploitation-Identification Tool (CSEIT) assessments and assist Probation with identifying youth who may be at-risk of Commercially Sexually Exploited Children (CSEC) issues. The partnership initially focused on working with female youth. However, a population of previously uncategorized CSEC males booked into our institutions were also identified. In FY 23/24, the program was expanded to include a male Navigator to work with male youth. We will continue to utilize the services of the Navigators to assist both in-custody and out-of-custody youth. This program will continue in FY 25/26.

3. Description:

A Center for Human Services case manager is currently co-located within the Probation Department. The GRAD team, including the Deputy Probation Officer (DPO) I/II and the case manager, meet to share information and determine appropriateness for the program for the under-served population of justice involved girls. Once accepted into the program,

staff from both agencies interact on a regular basis, conducting weekly case reviews, attending court appearances, and exchanging information as necessary.

The GRAD program employs numerous alternative interventions in the event of a violation of probation. When a girl receives traditional probation services, if she is in violation of probation, she is sent to court, and a recommendation for time in Juvenile Hall is typically made. With GRAD, the Deputy Probation Officer and case manager engage in a "case conference," during which they meet to discuss the particular circumstances of the girl and their various options, as well as make recommendations for appropriate steps to take to address the behavior. The GRAD program continues to serve an average of 15 female youth at any given time. Each youth in GRAD also receives one-on-one counseling services while also receiving education on CSEC, eating disorders/body image, and financial literacy.

Female youth receive various services, such as an evidence-based substance abuse disorder (SUD) treatment called Steps to Freedom. CBT (Cognitive Behavioral Therapy) is the premier cognitive-behavioral program for substance abuse treatment, which combines education, group and individual counseling, and structured exercises designed to foster moral development in treatment-resistant probationers. GRAD probationers may also be called Aggression Replacement Training (ART). ART is a cognitive behavioral intervention program to help children and adolescents improve social skill competence and moral reasoning, better manage anger, and reduce aggressive behavior. Additional services include probation supervision and case management services, general counseling, and intensive drug and alcohol outpatient services.

The youth on GRAD can also participate in the Probation Department's employment development program called "Let's Work". This is in partnership with the County Workforce Development team, who educate, guide, and mentor youth through the employment process and encourage them to seek higher education beyond their high school graduation. An extension of the GRAD program is the Girl's Advisory Council (GAC), which is a collaboration between the Probation Department, the Center for Human Services, community members, and various local service providers. The GAC empowers female youth in the county with resources to help them reach their full potential. Finally, in partnership with Without Permission (a local non-profit specializing in working with victims of human trafficking and those with CSEC issues), a female and male staff called "Navigators" assess youth on probation or who have been booked into the Juvenile Hall that show risk factors for CSEC. The CSE-IT assessment tool is used by the Navigators to assist in case planning for the youth to address protective factors, trauma issues, or other concerns shown by the assessment. The Navigators' offices are co-located with the Juvenile Probation Officers in the Probation Department to further encourage communication and networking.

This program meets the goals identified in the areas of Intervention and Detention in the Local Action Plan.

Psychology Assessment Resource Center (PARC)

2. Evidence Upon Which It Is Based:

The Psychology Assessment Resource Center (PARC) provides individualized treatment to juvenile sex offenders who are both in and out of custody. PARC's approach focuses on identifying and treating youth who have problematic sexual behaviors.

PARC utilizes Cognitive Behavioral Therapy (CBT), an evidence-based model for treating the juvenile sex offender population. CBT is used in the Sex Offender Containment Model, a comprehensive approach to sex offender management that draws on the expertise and special knowledge of all the agencies, partners, and individuals working with juveniles.

3. Description:

PARC's approach focuses on identifying and treating the three types of youth who have problematic sexual behaviors.

PARC completes an intake assessment and assigns juveniles to one of the three categories based on etiology (Type 1, Type 2, or Type 3). Use of screening measures determines IQ, trauma history, substance use, psychopathology, and family functioning.

PARC provides treatment based on assessment. 52 sessions are conducted, which may be delivered in person or remotely, to include both individual and group treatment using evidence-based treatment and, when appropriate and determined by treatment team.

Each individual session is 60 minutes; group sessions are 90 minutes. Clinicians teach juveniles to identify triggers and learn appropriate methods of coping, effective communication, and conflict resolution skills.

PARC verifies each juvenile who has completed all assignments and 52 sessions, and demonstrates an understanding of triggers, exhibits appropriate methods of coping, and implements conflict resolution skills. PARC staff make recommendations to the court/probation for case management and the participation of youth.

Part III. Youthful Offender Block Grant (YOBG) – (Welfare & Institutions Code Section 1961(a).

A. Strategy for Non-707(b) Offenders

Describe your county's overall strategy for dealing with non-707(b) youthful offenders who are not eligible for commitment to the Division of Juvenile Justice. Explain how this Plan relates to or supports that strategy.

See the attached Stanislaus County Graduated Responses to Youth Crime and Delinquency. YOBG-funded programs/services are included in Attachment A and support our strategy of a graduated response for dealing with non-707(b) youthful offenders who are not eligible for a Secured Youth Treatment Facility commitment and may benefit from programming/services in various areas provided by the Probation Department or partner agencies.

B. Regional Agreements

Describe any regional agreements or arrangements to be supported with YOBG funds.

Not Applicable.

C. Funded Programs, Placements, Services, Strategies and/or System Enhancements

Using the templates below, provide details for each program, strategy, and/or system enhancement that will be funded by the Juvenile Justice Crime Prevention Act (JJCPA), identifying any program that is co-funded with Youthful Offender Block Grant (YOBG) funds.

To include multiple programs, copy and paste the template fields "1. Program Name," "2. Evidence Upon Which It Is Based," and "3. Description" as many times as necessary.

YOBG Funded Program, Placement, Service, Strategy and/or System Enhancement

This template should be copied as many times as needed to capture every program, placement, service, strategy, and system enhancement you plan to fund next year.

1. Program Name:

Home on Probation-Juvenile Assessment and Intervention System (JAIS)

2. Evidence Upon Which It Is Based:

Wards assigned to the caseloads supported by YOBG and JJCPA funds will be assessed with an evidence-based risk assessment tool, the Juvenile Assessment and Intervention System (JAIS). This program works in collaboration with the JJCPA Intensive Juvenile Supervision Unit in that it identifies minors who may need a higher level of supervision.

3. Description:

In an ongoing effort to promote public safety by preventing lower risk minors from escalating into delinquency, from being sent to out-of-home placement, or from otherwise being detained, Stanislaus County will use the Juvenile Assessment and Intervention

System (JAIS), an evidence-based risk assessment tool. This assessment affects youth under the Intervention, Enforcement and Detention areas of the areas of the Local Action Plan.

1. Program Name:

Crime Analyst

2. Evidence Upon Which It Is Based:

The Crime Analyst will evaluate the effectiveness of existing juvenile services/programs and will assist in researching best practices for future programming. The use of Statistical Product and Service Solution (SPSS) software will be utilized for numerical, spatial and graphical analysis.

3. Description:

The Crime Analyst (Program Evaluation Researcher) collects, collates, and analyzes data from a variety of sources. The Analyst evaluates the effectiveness of current services and juvenile programs to determine if the Department is achieving intended outcomes and will assist in researching best practices for future programming. The Analyst's work includes developing and maintaining a process for collection, maintenance and management of probation data. The Analyst will use innovation and technology to ensure the most progressive and efficient processes are used, which includes the use of analytics-based software for numerical, graphical, and geospatial analysis.

This program supports the goals of the Intervention and Enforcement areas of the Local Action Plan through analysis of trends that allow appropriate allocation of resources for future supervision.

1. Program Name:

Camp-Juvenile Commitment Facility/ Mental Health and Hospice Services

2. Evidence Upon Which It Is Based:

The Department funds a number of administrative, supervisory and line staff positions to provide 24/7 supervision, programming and observation for those youth committed to the Juvenile Commitment Facility (JCF).

3. Description:

Stanislaus County maintains a 47,207 square foot Commitment Facility. The 60-bed treatment facility is comprised of three living units: a 30-bed living unit and two 15-bed living units. The 30-bed living unit is reserved for youth committed to Secured Youth Treatment Facility. The facility is separated from, but directly adjacent to the existing Juvenile Hall and Juvenile Justice Center located at 2215 Blue Gum Avenue in Modesto. The Commitment Facility is providing residential programming for post-adjudicated wards, thereby preserving secure beds at the Juvenile Hall for pre-adjudicated youth.

The facility is designed to house longer-term Juvenile Court commitments and provide staffing to offer academic and vocational education programs, mental health, culinary, and trade learning programs, and other programs that promote a sense of self-discipline and responsibility to guide them toward a more productive and pro-social lifestyle. Continued Mental Health assessments for youth will be conducted to assist in determining the appropriate response level of care or treatment needed for those who are experiencing mental health episodes, and/or suicidal ideations. A professional services contract with Wellpath was included to offset the costs associated with these services in custody. Additionally, youth who experience loss of family or significant others have been an area served by contracted Hospice counseling services. These mental health and Hospice services will continue to be provided under this program area as well as throughout the Juvenile Institutions.

This program supports the goals identified in the Detention area of the Local Action Plan.

1. Program Name:

Juvenile Hall

2. Evidence Upon Which It Is Based:

Probation Corrections Officers have been trained in various evidence-based programming curriculum. Additional training will be provided and updated for staff.

3. Description:

The Juvenile Hall is a 150-bed facility at the Juvenile Justice Center located at 2215 Blue Gum Avenue in Modesto. The Juvenile Hall provides temporary and extended detention for those youth awaiting detention, jurisdictional, or dispositional hearings. Programming for both pre- and post-adjudicated wards is also provided, as previously noted in this plan. The facility provides academic and vocational education programs, mental health and substance abuse services, and other programs that promote a sense of self-discipline and responsibility. The county will continue operating the Juvenile Hall for youth who need to be detained.

YOBG funds will pay for salary and benefit costs for staff positions at the facility, providing supervision services to youth detained in the Juvenile Hall. Equipment, training, and travel costs for each staff as well as workbook materials and incentives for youth will be included for all evidence-based courses taught in and out-of-custody. YOBG funds will also be used to partially fund needed upgrades to electronic controls and the surveillance system for the Juvenile Hall's security system to ensure youth safety. The system is over 20 years old, and these upgrades are needed to ensure compliance with California Code of Regulations under both Titles 15 and 24. This program supports the goals identified in the Detention area of the Local Action Plan.

Youth Assessment Center

2. Evidence Upon Which It Is Based:

As part of the Department's Graduated Responses to Youth Crime and Delinquency, there was an identified need to develop a Youth Assessment Center (YAC) in our County. This center would assist in addressing low-level cases by working collaboratively to keep targeted youth from entering the Juvenile Justice System through Diversion or similar efforts. This was a phased approach with a Planning Phase in FY 18/19, Pilot Phase in FY 19/20, and Full Implementation Phase in FY 20/21. The YAC continued full operation in FY 21/22, FY 23/24, and FY 24/25. Funding will be allocated to support a 6th year of full implementation in FY 25/26.

3. Description:

The Probation Department had a 6-year average of receiving approximately 545 citations annually for youth who committed medium/low-level offenses in our county. These citations often involved youth who had medium/low criminogenic needs and family issues that led them to make their poor decisions. These youth predominantly ended up in the criminal justice system, either having to come see probation to have their case closed, being sent to Court, and potentially being placed on probation (informal or formal) or being given some alternative supervision program option at probation. This process of handling citations diverted some youth from the system and provided discipline to some for their acts. The spectrum ran from least restrictive actions to incarceration. The goal was to help youth avoid the system altogether, but youth were having to enter the criminal justice system in the initial process. A goal was set to establish a system where appropriate youth for diversion could bypass physically reporting to probation altogether and receive intervention/prevention services through Community-Based Organization (CBO) referrals and community involvement.

During the initial Planning Phase in FY18/19, a committee of Probation, Behavioral Health and Recovery Services (BHRS) and non-profit staff looked into various "systems" to help us reach our ultimate goal of not having youth touch the criminal justice system (if possible) and "divert" or move them into more of a prevention/early intervention program. The initial funding was through a Probation/BHRS partnership and CBO service contract, while also engaging local law enforcement to refer youth to the CBO to offer services instead of probation handling it through our criminal justice process. Our research showed we should target youth in the greater Modesto area.

In 2019, a partnership with Sierra Vista Child and Family Services (SVCFS) was established, utilizing their existing Family Resource Center located in West Modesto. Our intention in meeting with an established CBO was to add another layer to its "one-stop shop" at its Family Resource Center, reaching these youth and utilizing existing referrals or treatment processes to move them away from further criminal activity.

A team of Probation, Prevention/Early Intervention Behavioral Health and Recovery Services staff, and SVCFS made up the initial group to create the Youth Assessment Center (YAC) "pilot" in FY 19/20. YAC referrals initially came only from the citations received by the Probation Department from local law enforcement; however, the goal was to eventually have local law enforcement have the ability to send their referrals/citations directly to the YAC, thereby avoiding going through probation. Additionally, a mobile referral application was developed and implemented at the end of FY 20/21. This mobile referral process was continued and evaluated in FY 21/22 through FY 23/24.

Program Enhancement: While local law enforcement made some limited referrals using the mobile application, the YAC still receives the strong majority of the referrals from the Probation Department. In FY 23/24, the YAC leadership team began seeking additional opportunities to increase referrals for youth in need of services. A partnership was developed with the Stanislaus County Office of Education and Modesto City Schools in a pilot program to allow some schools to refer youth to the YAC using the Mobile referral process. In FYs 2020-2025, a targeted goal had been set to transition the YAC program from a pilot program to a permanent program and expand YAC to assist with additional resources by providing additional locations within the county.

Stanislaus County Probation Department Local Action Plan 2025-2030



Updated March 2025

Stanislaus County Juvenile Justice Coordinating Council 2024-2025

Mark Ferriera, Stanislaus County Chief Probation Officer, Chair Marian Martino, JJC Chair, Volunteer and at-large community representative **Terry Withrow**, Stanislaus County Board of Supervisors Jeff Anderson, Director, Sierra Vista Child and Family Services, a non-profit providing services to minors Jennifer Jennison, Stanislaus County Public Defender **Jeff Laugero**, Stanislaus County District Attorney Jeff Dirkse, Stanislaus County Sheriff Brandon Gillespie, Chief of Police, Modesto Police Department Gina Machado, Executive Director, Center for Human Services **Christine Huber**, Director, Community Services Agency Scott Kuykendall, Superintendent, Stanislaus County Office of Education Sara Noguchi, Superintendent, Modesto City Schools District Ruben Imperial, Director, Behavioral Health & Recovery Services Dr. Abu K. Mboka, Professor, CSU Stanislaus and at-large community representative Isaiah Herrera, Director, Youth for Christ, and at-large community representative

Historical Summary of Juvenile Justice Planning in Stanislaus County

Passage of Senate Bill 1760 (SB 1760) in 1996 resulted in the addition of Welfare and Institutions Code Section 749.22, the genesis for Juvenile Justice Coordinating Councils in the State. However, in Stanislaus County, collaborative and integrated juvenile justice planning predated the passage of this legislation. Stanislaus County began comprehensive interagency planning relative to its youth population in the early 1990s. In 1990, the County formed a Children's Service Coordinating Council to facilitate program information sharing and interagency cooperation. Then in 1992, the County established a county-wide Interagency Children's Services Coordinating Council to develop, implement, oversee, link and advocate for services provided to children and families in the County. In 1994, Stanislaus County applied for and received a major five-year Family Preservation and Support Program Grant from the California Department of Social Services and established a multi-agency planning group to oversee this effort. Thirty-eight focus groups were conducted throughout the County to build the plan with the goals of strengthening families, preventing delinguency, reducing placements and building neighborhood empowerment and self-help support systems. Also in 1994, the Probation Department, Mental Health Department, and Department of Social Services joined forces to develop and implement a Children's System of Care to provide assessment, crisis evaluation, brief treatment, and wrap around services delivered from a specialty team at the Juvenile Justice Complex.

Stanislaus County formed its original Juvenile Justice Coordinating Council (JJCC) as a result of the passage of SB 1760 in 1996. It developed its first Local Action Plan (LAP) in 1997, in preparation for the submission of a Challenge Grant proposal. Consultant Susan B. Cohen helped guide the development of the LAP, which was a requirement of the grant. The County relied on a Community Based Punishment Plan (June 1996) and the report on the Stanislaus County Juvenile Justice System, also known as the Juvenile Justice Master Plan (December 1996), to begin work on the LAP. This enabled the County to submit the first Challenge Grant application to the California Board of Corrections. With this grant application, the County proposed to pilot an intensive probation supervision and case management program called the Intensive Diversion and Early Action (IDEA) demonstration project.

Prior to the development of the LAP, consultants Susan B. Cohen and Mark Morris assisted the County in developing the Community Based Punishment Plan, which created a comprehensive proposal for enhancing public safety by augmenting prevention and available punishment options. This plan sought to emphasize prevention and early intervention, to fill existing gaps in the correctional services available to the court for adult and juvenile offenders, and to describe the number and kinds of local punishment options that would help the County reduce its commitment to the California Department of Corrections and the Department of the Youth Authority. The Community Based Punishment Plan envisioned a

continuum of interventions, sanctions and punishments, beginning with early identification of juveniles who appear to be at risk for involvement in crime or delinquency and continuing through post release supervision of those who have committed crimes, been incarcerated and are later returned to the community.

The 1996 Juvenile Justice Master Plan was initiated to assess the juvenile justice needs in Stanislaus County. The consulting firm of Mark Morris Associates, with Jay Farbstein & Associates, worked with an Advisory Committee appointed by the Stanislaus County Board of Supervisors. The Advisory Committee and several subcommittees met over a six-month period to discuss issues and to review information developed by the committees and the consultants. The consultants reviewed existing programs and services, completed detailed case by case studies of youth in the juvenile justice system, projected future trends, and assessed the juvenile facilities existing at the time. The assessment report outlined a vision for a balanced response to juvenile problems, containing elements ranging from prevention and early intervention to suppression and enforcement. Expanding upon the continuum model previously created with the Community Based Punishment Plan, the Juvenile Justice Master Plan created a new model that considered the risk and need levels of minors. This new concept of the continuum assumed graduated sanctions, such that each youth could be assigned to a level of supervision or consequence suited to the severity of his/her behavior and/or to the level of risk to the general community. The 1996 Juvenile Justice Master Plan made a number of recommendations for enhancements to the juvenile justice system:

Prevention/Early Intervention

- Youth Centers for after-school hours
- Begin planning for intake/assessment centers
- Expand Youth Courts
- Create Victim Offender Reconciliation Program
- Expand Mentoring

Intermediate Sanctions

- Create juvenile electronic monitoring
- Supplement Probation with "trackers" for moderate risk community supervision
- Review and revise a probation intake risk and offender needs assessment system
- Create non-secure detention for youth detained while pending placement
- Create a day reporting center
- Residential substance abuse treatment

Facilities/Facility Programs

- Create a Camp/Ranch or Commitment Facility Program
- Mental health and substance abuse treatment unit(s) in Juvenile Hall
- Expand Juvenile Hall to 150+ beds

Implementation

- Expand the role of the Interagency Children's Services Coordinating Council and create staff positions to support
- Ongoing assessment of the juvenile justice system, review the Master Plan, and an evaluation of new programs
- Coordinating Council planning for integrated information system and "Children's Budget"

Building upon the 1996 Community Based Punishment Plan and the Juvenile Justice Master Plan, the initial 1997 LAP modeled a continuum of support and sanctions to prevent crime and delinquency and to provide swift, sure, graduated consequences for antisocial behavior when it occurred. It encompassed prevention, early intervention, intermediate sanctions, incarceration and aftercare. It also sought to hold offenders accountable for their actions, encourage and support positive behavioral change, use punishment options that fostered both short and long-term public safety, instill a sense of self-discipline and responsibility, and engender reparation to individual victims and community. The Juvenile Justice Coordinating Council expressed four major goals for the LAP, in keeping with their other youth and family-based planning efforts:

- Develop system-wide vision, program capacity and long-term service sustainability
- Develop a children and youth continuum of care that provides targeted interventions and services for low risk, at risk, high risk and in-crisis youth and families
- Expand currently effective programs and create new juvenile services, community located, and risk focused, to address the needs of minors already in the probation and juvenile court system
- Create a juvenile justice database and management information system that will permit program planning, outcome monitoring, appropriate client information sharing and short and long-term case tracking

Since the Master Plan and first LAP were developed in 1996 and 1997 respectively, many of the identified gaps in the system have been filled by both public and private agencies that serve at-risk youth and juvenile offenders. The Juvenile Justice Coordinating Council has periodically conducted extensive reviews of available services and programs targeting at-risk juveniles, juvenile offenders and their families in an effort to update the continuum and LAP. The

LAP has served as the County's guiding strategic plan and has been a valuable tool in pursuing new funding resources to fill critical service gaps.

The County was awarded Challenge Grant funding in 1997 to operate its IDEA demonstration project in partnership with the Center for Human Services, a local non-profit organization. The program specifically targeted low-risk juvenile offenders referred to the Probation Department from high-risk neighborhoods.

Additional Challenge Grant monies became available in 1998, and the County responded by preparing a new Local Action Plan and submitting a proposal to serve families of adult probationers with minor children. The Family Oriented Community Utilization System (FOCUS) was proposed and funded by the Board of Corrections. The array of programs and services described in the Local Action Plan were indicative of the County's commitment to providing a comprehensive continuum of interventions from prevention and early intervention through supervision, treatment, placement and incarceration of juvenile offenders. Family based supervision was a priority of the Council highlighted in its 1999 Local Action Plan. The JJCC served as the oversight board for both Challenge Grants and met quarterly to hear progress reports and to receive information on the status and needs of the juvenile justice system.

In September 2000, Governor Davis signed the Schiff-Cardenas Crime Prevention Act of 2000 (CPA 2000). This provided Stanislaus County the opportunity to revisit the continuum of responses to juvenile crime, to reassess the current resources and statistical data, to determine the progress the County had made since the completion of the last Local Action Plan and to identify remaining gaps in service for at risk youth, families and juvenile offenders.

Stanislaus County called upon the Renaissance Consulting Group to assist in preparing the required Comprehensive Multiagency Juvenile Justice Plan (CMJJP). The JJCC became the planning body for the development of the CMJJP. The Renaissance Group worked with members of the JJCC to develop the CMJJP. Through this process, the LAP and continuum were once again updated. Identified goals of the LAP included:

- Increase Community/School Based Programs
- Increase Mental Health and Substance Abuse Capacity
- Increase Intensive Supervision to Wards
- Improve or Create Data Collection Systems

Programs proposed through the CMJJP filled critical gaps in the County's LAP and continuum of responses. Four programs were recommended in the CMJJP and funded through CPA 2000 including a Day Reporting Center, High Risk Offender Supervision and Juvenile Court Warrant Enforcement, Neighborhood Accountability Boards, and Home Supervision Program Expansion. As required by CPA 2000, the JJCC continued to monitor the progress of the programs implemented through the CMJJP.

In 2005, the JJCC once again conducted a thorough assessment of existing resources available to the County to address crime and delinquency in order to assess service gaps and develop goals for the overall juvenile justice system. These goals included:

- Create a camp/ranch or commitment facility program
- Expand Juvenile Drug Court treatment programs to include a third level of care for those offenders that are resistive to or refuse treatment services
- Expand School Contracted Probation Officers to provide school-based prevention and intervention services throughout the county
- Link Probation Officers to newly formed Family Resource Centers to provide for early assessment of problems and service needs of youth referred by law enforcement
- Work in collaboration with law enforcement, schools, community-based organizations and community members to promote Youth Centers for after school hours

Since the last extensive assessment of services conducted in 2005, the JJCC has periodically updated the continuum to reflect changes in available programs and options needing to be created.

Update of the Local Action Plan 2013

The JJCC initiated an extensive assessment of juvenile services and an update to the county's Local Action Plan on October 25, 2011, in response to the successful grant application for funding through the Evidence Based Practices Project, which is funded as part of the Juvenile Accountability Block Grant Program. As noted previously, an extensive assessment of services had not been conducted since 2005, and the LAP had not been updated since 2008.

Since the last update in 2008, there has been continued advancement and refined knowledge regarding what works best for youthful offenders. Gender responsiveness is a critical factor which historically had not been considered by the JJCC when creating or evaluating juvenile justice programs. As a group, girls' reasons for involvement in the juvenile justice system are different than those for justice-involved boys. Research indicates treating justice-involved girls like boys is ineffective. The LAP was in need of analysis and planning for providing needed gender-responsive services for the prevention and treatment of juvenile delinquency. Therefore, the process for updating the LAP incorporated the fundamentals of Evidence Based Practices (EBP) and gender- responsiveness. The JJCC meets on a quarterly basis, so the process took a significant period of time to complete. Some activities related to the plan began to occur before the final update had been completed.

The JJCC's primary task was to assess the available community services and programs, evaluate the use level and understanding of evidence-based practices and gender-responsiveness, and identify gaps in services. The council was not charged with evaluating crime data and/or trends in their evaluation of services.

Information Gathering About Programs and Services

In October 2011, the Probation Department assigned a probation officer to complete the first step of the LAP update. This involved gathering information about the existing services and programs targeting at-risk juveniles, juvenile offenders, and their families. The probation officer contacted every known service provider/agency, public and private, in an effort to determine what services were available, the type of population being served, if the services were evidence based, and if they were gender responsive. This process took several months and resulted in the elimination of 41 programs that were no longer available to the community, and the addition of 141 programs that had been added since the previous update in 2008.

At least 60 agencies were providing services to youth in our community. Of the programs identified, 31 agencies reported that they provided gender-based services; however, the council all agreed that most were pregnancy related services rather than programs based on gender-responsive services. Only four programs were identified as employing evidence-based practices. It was discovered that many of the County's service providers were not aware of what evidence-based practices were, and those who were aware did not know if their program qualified. Once the program information was obtained, the Coordinating Council then moved into the next phase, which was to evaluate and analyze the programs.

Evaluation of Available Programs

Evaluation of the programs required several meetings and took place over many months. Similar to previous Local Action Plans, the County utilized a continuum approach for assessing services available to youth in the community. The programs were divided into three primary service levels:

Prevention – Services for minors at-risk for involvement in the juvenile justice system or minors minimally involved in the juvenile justice system.

Intervention – Services geared toward minors who are involved in the juvenile justice system.

Incapacitation – Services offered to youth in custodial settings.

A matrix of available programs by service level was created. Services were then further divided by discipline areas within each service level to assist in identifying service gaps. The JJCC initially categorized the services into eight disciplines: drug and alcohol, education, health, law enforcement, mental health, probation, social services and youth services. As further discussion occurred, the group determined that the matrix could serve as a good resource guide for the community if the discipline categories were narrowed. Over the next several months a sub-committee worked on further analysis of the programs and returned to the JJCC with a recommendation for use of 12 disciplines: including drug and alcohol, education, employment, family focus, health, law enforcement, mental health, mentoring, parenting and pregnancy, support services, youth services and probation.

Analysis of Gaps in Services

The next step was for the JJCC to identify gaps in the services available to youth. The probation officer that was tasked with contacting all the service providers in the community at the onset of the LAP update also took the initiative to ask service providers about their needs and/or what they saw as gaps in services.

This information was shared with the JJCC prior to identification of the gaps.

The following gaps in services were identified:

- Lack of drug and alcohol treatment programs, especially residential treatment
- Lack of juvenile residential mental health treatment
- Lack of familiarity with Evidence Based Practices and Gender Responsiveness among the service providers
- Lack of gender responsive services
- Need to increase the use of evidence-based programs
- Alternatives to detention are underutilized
- More emphasis is needed on providing services to youth with a strengthbased focus and/or asset-based case planning
- Need more mentoring programs
- Lack of both prevention and intervention services for "cross-over" youth (youth who transition from dependency to delinquency)
- Limited options for youth encountered by law enforcement for misdemeanors or school violations
- Assessment areas are lacking for lower-level mental health needs
- Academic assistance and job readiness options are lacking in our area

<u>Goals</u>

Two separate meetings focused on goal setting. During goal setting discussions, the JJCC agreed that time should be spent during each quarterly meeting to

review progress on the goals. During the January 2013 meeting, the JJCC approved the following two-year goals:

- 1. Increase the use of Evidence Based Practices (EBP) models for prevention, intervention and in-custody services and programs.
- 2. Create a gender-responsive, culturally competent continuum of services to meet the needs of young women at-risk of being involved, currently involved, and previously involved in the juvenile justice system.
- 3. Expand juvenile alcohol and other drug services, including residential programming.
- 4. Create a juvenile residential mental health treatment facility/program.
- 5. Increase the use of alternatives to incarceration for technical violations of probation.
- 6. Develop prevention and intervention programs for cross-over youth.
- 7. Expand mentoring programs.
- 8. Increase emphasis on providing services to youth that have a strengthbased focus and/or asset-based case planning.
- 9. Create Youth Assessment and Reception Centers that will provide behavioral screenings, criminal risk/needs assessment, linkage to community-based services, and diversion from the delinquency system.
- 10. Create Youth Centers to address employment and educational needs. These Centers would focus on truancy, academic counseling, vocational programming, and job assistance.
- 11. Enhance continuity of care for youth transitioning from custodial settings to the community.

A new continuum model was also adopted and with these goals as the driving force behind the allocation of funds, staffing, programming and growth within the Probation Department.

2020 Update of the Local Action Plan

In September 2019, members of the JJCC along with members from other county agencies, law enforcement, community-based organizations and staff from the Probation Department met to begin the process of re-evaluating the goals identified from 2013. In November 2019, subcommittees were created that focused on newly defined service levels which included:

Prevention – Services for youth at-risk for involvement in the juvenile justice system or minors minimally involved in the juvenile justice system.

Intervention – Services geared toward youth who are involved in the juvenile justice system.

Enforcement—Services provided by Law Enforcement, Probation, or other related agencies in the enforcement of laws, terms and conditions related to youth.

Detention (formerly Incapacitation) – Services offered to youth in custodial/ detention settings.

In February 2020, a new set of goals were identified through 2025 which included previous goals and several new ones given the progress made and new partnerships created since 2013.

Progress from 2013

During the September 2019 meeting, a historical overview of the Local Action Plan (LAP) provided a starting point for current and new members of the JJCC and others to have a solid understanding of the impact the LAP had on funding, staffing, programming and overall service delivery related to youth in our community.

For example, discussion was held around the many successes of meeting several of the 2013 LAP goals, specifically around the development of gender-responsive, culturally competent continuum of services to meet the needs of young women atrisk of being involved, currently involved, and previously involved in the juvenile justice system. As a result, the Stanislaus County Probation Department began collaborating with the Prison Law Office, the National Council on Crime and Delinquency, and the Youth Justice Institute to implement the Girls Juvenile Justice Initiative creating the Gender Responsive Alternative to Detention (GRAD) program which is designed to prevent female juvenile offenders from being removed from their home. This program is a collaboration between the Probation Department, the Center for Human Services, and other community-based agencies. The development of GRAD further led in October 2016 to the creation of the Girls Advisory Council (GAC) which is an organization providing female youth, and their allies, community resources within Stanislaus County. The purpose of the Girls Advisory Council is to collaborate with various service providers, community members, female youth, supporting males and their families to address the needs of the female youth in Stanislaus County. The goal is to provide preventative services and resources to empower females.

Additionally, the Stanislaus County Juvenile Commitment Facility (JCF) was constructed as a secure living facility operated by the Probation Department. The JCF has been officially occupied since June 8, 2013. The goal of the JCF is to provide housing for court committed youth while providing evidence-based programs that guide the youth in changing delinquent habits, attitudes and behaviors.

Another major 2013 LAP goal which was put into action in 2018 was the planning phase for a Youth Assessment Center (YAC) that would provide behavioral screenings, risk/needs assessment, linkage to community-based services, and diversion from the delinquency system. In 2019, the YAC pilot project began in collaboration with Stanislaus County Behavioral Health and Recovery Services and the community-based organization, Sierra Vista Child and Family Services. The YAC moved into the "Implementation Phase" in Fiscal Year (FY) 20/21 with on-going evaluation of the program.

Finally, a number of out-of-custody and in-custody programming courses for youth were established that address: Mental Health and Substance Abuse issues, Employment/Job readiness and access to Higher Education. Furthermore, more resources were placed in the areas of Prevention and Intervention while we moved away from utilizing Detention as a solution for youthful offender behavior.

Next steps in developing the 2020-2025 Plan

In November 2019 and February 2020, the committee members met to evaluate the service levels in subcommittees (i.e. Intervention, Prevention, Enforcement and Detention) and how each of these service levels were impacted by current trends, changes in legislation, and the current use of specific funding streams (Juvenile Justice Crime Prevention Act and Youthful Offender Block Grant funds) in the Continuum of Graduated Responses to Youth Crime and Delinquency Prevention (Attachment A). This assisted each subcommittee to discuss the service gaps, needs, and issues that their organization faced in their service level. Each of the service levels identified areas of need or desire to fill gaps moving forward into 2020-2025 as follows:

Prevention:

- Improve re-integration process
- Start intervening with prevention services EARLIER when CPS reviews occur
- Expose youth to a program guide of local resources
- Create gender-responsive services for YOUNG MEN
- Continue implementation of Youth Assessment Center
- Re-introduce Youth Court

Intervention:

- Therapy Animals/Equine Therapy for youth with designated needs
- Solutions to youth barriers once they leave custody
- Transition documents upon release
- Employment opportunities
- Higher Education
- Case management on day one of release instead of delay
- Expand evidence-based programming

Enforcement:

- Support local law enforcement in what is currently being enforced
- Establish the consequences upfront to change behaviors—goes back to Prevention
- Communicate the outcomes of cases to law enforcement to better understand the process and so law enforcement officers can see what they do makes a difference

Detention (formerly Incapacitation):

- Expand Evidence Based Practices in-custody
- Expand Educational /Vocational Programs
- Sports alternatives during recreation in custody
- Access to Higher Education

Based on these gaps/needs, in February 2020, the subcommittees created the following goals:

2020-2025 Goals

- 1. Continue and increase the use of Evidence Based Practices (EBP) models for prevention, intervention and in-custody services and programs.
- 2. Expand the Youth Assessment Center (YAC) beyond the Implementation Phase and embed the YAC concept in other Family Resources Centers in Stanislaus County to serve a wider population of youth
- 3. Increase the use of alternatives to incarceration for technical violations of probation
- 4. Enhance continuity of care for youth transitioning from custodial settings to the community
- 5. Create residential and non-residential substance abuse (i.e. inpatient and out-patient) treatment services for youth and expand services within the Juvenile Institutions
- 6. Expand Mental Health and Behavioral Health Services in the Juvenile institutions
- 7. Develop and expand vocational training and job placement programs
- 8. Enhance re-integration services by adding additional life skills support services once youth are released from custody
- Expand the GRAD program to include specific services for male youth, especially those male youth with Commercial Sexual Exploitation of Children (CSEC) risk factors
- 10. Provide annual updates of the Local Action Plan (LAP) to the JJCC followed by re-evaluation of the entire LAP plan every five years

Progress from 2020

In 2020, the Probation Department updated the Local Action Plan document to consider projects, services, programming, and partnerships through 2025. The Local Action Plan (LAP) 2020-2025 updates were developed from a collaboration and cross section of numerous agencies working with the Probation Department.

As identified in our original Comprehensive Multi-agency Juvenile Justice Plan, an identified goal was to expand the Youth Assessment Center (YAC) beyond the Implementation Phase and embed the YAC concept in other Family Resources Centers in Stanislaus County to serve a wider population. As part of the Fiscal Year (FY) 18/19 plan, the Department initiated a Planning Phase for a Youth Assessment Center (YAC) in this targeted area. In FY 19/20, the Pilot Phase of the Youth Assessment Center began. In FY 20/21, the YAC was in its first year of full implementation. In FY 21/22 through 23/24, the YAC continued to serve targeted youth in these areas. During the initial implementation of YAC, the greater Modesto areas faced the most significant public safety risk from juvenile crime. As part of future goals, the YAC is hoping to expand into the Turlock area, once referral numbers reach service capacity for the first center. This area was also originally identified as an area of significant public safety risk from juvenile crime.

Home Supervision, an intervention program, is designed to provide protection to the community and offender accountability while allowing offenders to remain in their homes in lieu of incarceration. The program consists of Electronic Monitoring through the use of Global Positioning Satellite (GPS) units and House Arrest of wards and alleged wards pending adjudication and/or disposition hearings in Juvenile Court. The minors are supervised through face-to-face visits by program staff who verify participation in structured, community-based counseling programs and compliance with imposed restrictions. The Intensive Supervision Unit oversees and monitors the youth on this program utilizing the more accurate GPS units and web-based tracking system to streamline supervision services. In 2023, youth on electronic monitoring supervision began returning before the Court at least every 30 days to review their progress and determine if continued time on the program is appropriate. This program supports the goals of the Intervention and Enforcement areas of the Local Action Plan by increasing the use of alternatives to incarceration.

The Probation Department continues to partner with Community Based Organizations and nonprofits to refer youth in need of Mental Health, Substance Use Disorder (SUD), or other evidence-based treatment. Contracts for Mental Health, Substance Abuse, Cognitive Behavioral Intervention (CBI) and Domestic Violence (DV)/Victim Awareness were started in 2018. In early 2020, these programs were expanded, and on-site Aggression Replacement Training (ART) and CBI-Core Youth (CY) programming were added. In 2021, the Probation Department partnered with Leaders in Community Alternatives (LCA), Inc., to provide out-of-custody ART and CBI-CY services at the new Juvenile Programming Center. In 2022, Probation staff and LCA, Inc. began synchronizing some of the programming taking place both in and out of custody. This allows youth to transition more seamlessly from in custody programming to out of custody programming without losing progress or having to start a program from the beginning. In 2024, incustody SUD services from the Center of Human Services (CHS) were added for incarcerated youth and allow for seamless transition from in-custody to out-of-custody as CHS also provides SUD services to out of custody youth. These programs support the goals of both the Intervention and Detention areas of the Local Action Plan. Some programming contracts will be expanded to provide greater consistency in the facilitation of programming and assist Community Based Organizations in filling vacancies.

The Stanislaus County Probation Department in collaboration with other county agencies has developed its own Integrated Criminal Justice Information System (ICJIS). Data is shared amongst the Probation Department, District Attorney, and the Sheriff's Departments. A Memorandum of Understanding (MOU) to share information with agencies such as Behavioral Health and Recovery Services and Child Welfare was approved by the involved agencies in 2023, and is active through 2025, to streamline services to youth.

The Intensive Juvenile Supervision Unit and the related employment program support the goals of both the Intervention and Enforcement areas of the Local Action Plan. The Intensive Juvenile Supervision (IJS) Unit provides intensive, community-based supervision of medium and high-risk juvenile Court wards and the enforcement of Court orders. The objective is to reduce juvenile criminal involvement in the target population and increase accountability by actively enforcing outstanding Juvenile Court warrants, providing intensive supervision of youth, referring youth to programs such as Aggression Replacement Training (ART), CBI-Core Youth (CY) curriculum, Substance Abuse Disorder treatment, Mental Health Treatment services, and utilizing the Juvenile Assessment and Intervention System (JAIS) assessment. Youth identified as needing employment skills and jobs are referred to the Let's Work Program. This partnership with the County's Workforce Development agency provides in custody and out-of-custody employment development. Youth are followed for 12 months after employment to track progress.

Next steps in developing the 2025-2030 Plan

On February 13, 2025, the council members met to evaluate the service levels in subcommittees (i.e. Intervention, Prevention, Enforcement and Detention) and how each of these service levels were impacted by current trends, changes in legislation, and the current use of specific funding streams (Juvenile Justice Crime Prevention Act and Youthful Offender Block Grant funds) in the Continuum of Graduated Responses to Youth Crime and Delinquency Prevention. This assisted each subcommittee to discuss the service gaps, needs, and issues that their organization faced in their service level. Each of the service levels identified areas of need or desire to fill gaps moving forward into 2025-2030 and developed the following goals:

2025-2030 Goals

- 1. Transition the Youth Assessment Center (YAC) program from a pilot program to a permanent program and expand YAC to assist with additional family resources by providing additional locations within the county.
- 2. Increase the number of YAC referrals from schools and law enforcement agencies, prior to citation and/or arrest.
- 3. Expand community mentoring and SUD programs for youth.
- 4. Expand services for sex offenders and continuity of care for youth.
- 5. Expand vocational courses for youth both while incarcerated and released into the community.
- 6. Provide tattoo removal services for both youth that are in and out of custody.
- 7. Partner with law enforcement agencies to develop a system of shared crime data to better focus our efforts on youth involved in delinquent behavior and crime trends.
- 8. Meet with criminal justice partners to improve communication about processes and information sharing.
- 9. Facility improvements focusing on both youth and staff safety.
- 10. Expand physical fitness and recreational activities for incarcerated youth.
- 11. Provide annual updates of the Local Action Plan (LAP) to the JJCC followed by re-evaluation of the entire LAP plan every five years.

Through on-going evaluation of the Local Action Plan goals and adjustment of the Continuum of the Graduated Responses to Youth Crime and Delinquency Prevention, the JJCC continues to establish a road map for funding allocations, program development, service delivery and ensures it is responding to the ever-changing needs of the youth in our community.

(Updated March 2025)



Stanislaus County Graduated Responses To Youth Crime & Delinquency Prevention



= Existing Option = Existing Option To Be Expanded

- = Option Being Implemented
- = Option To Be Created

Attachment A



PARTNERSHIPS										
Behavioral Health and	Community Services	Local Law Enforcement	Community Based	SCOE and local	Faith- Based	Health Services	County / City Sponsored	Stanislaus Workforce		
Recovery Services	Agency		Organizations	School Districts	Organizations	Agency		Development		